



A Great Deal for the Future of the NHS

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1948

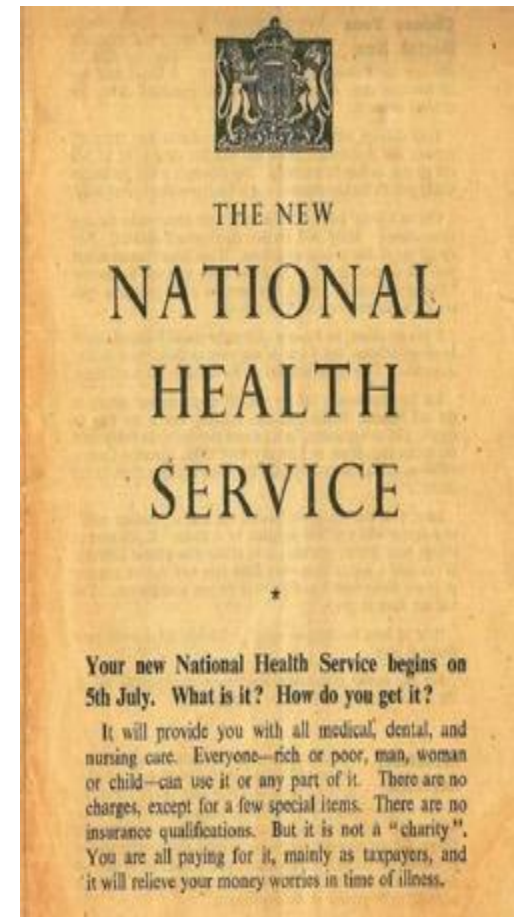
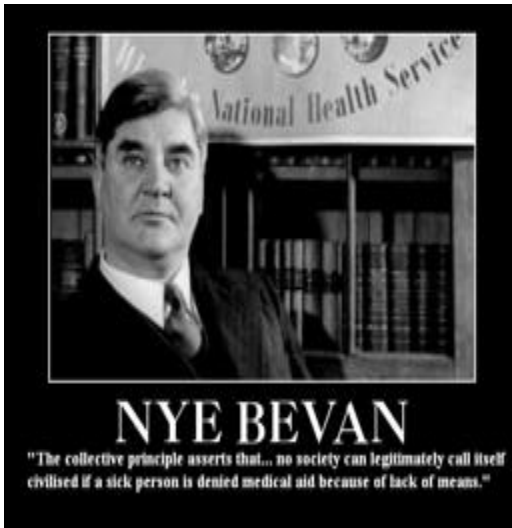
2018



The Public and the NHS – What's the Deal?



1948: Founding 'Deal'



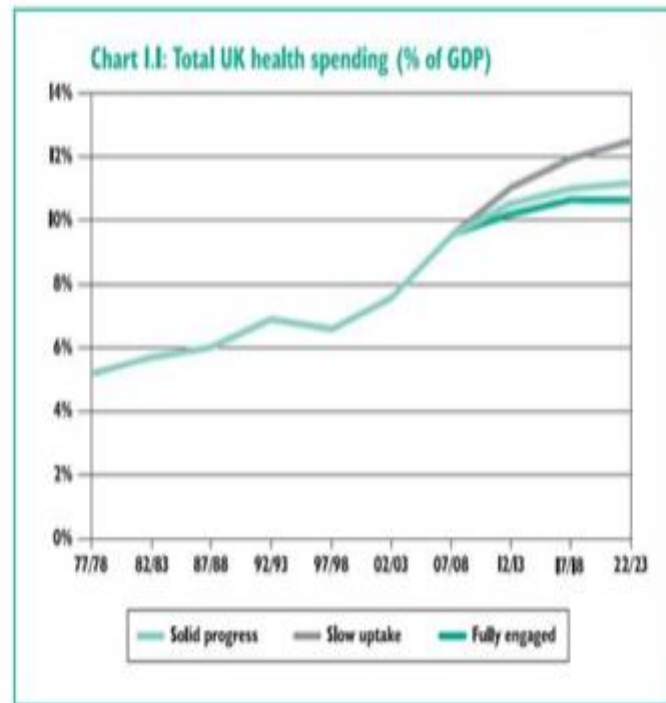
- **The founding 'deal' between the NHS and the public assumed that patients and citizens have some responsibility to maintain their health and wellbeing with support from the NHS and others, and to use services responsibly.**

The Public ...



The Public - ‘Fully Engaged Scenario’

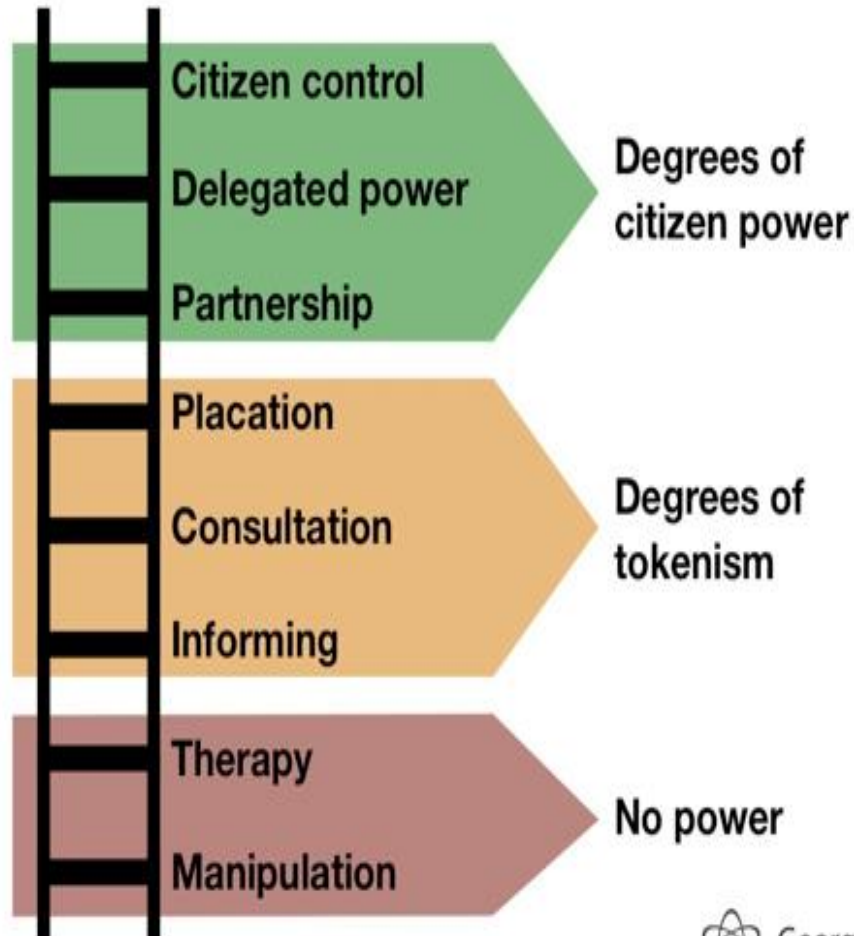
- Best outcomes for population, and also least expensive.
 - “In absolute expenditure terms the gap between the best and worst scenarios was large – around £30 billion by 2022/23, or half of current NHS expenditure”



The Public – What ‘Fully Engaged’ means

Arnstein (1969) Ladder of citizen participation

At an individual,
group or system
level

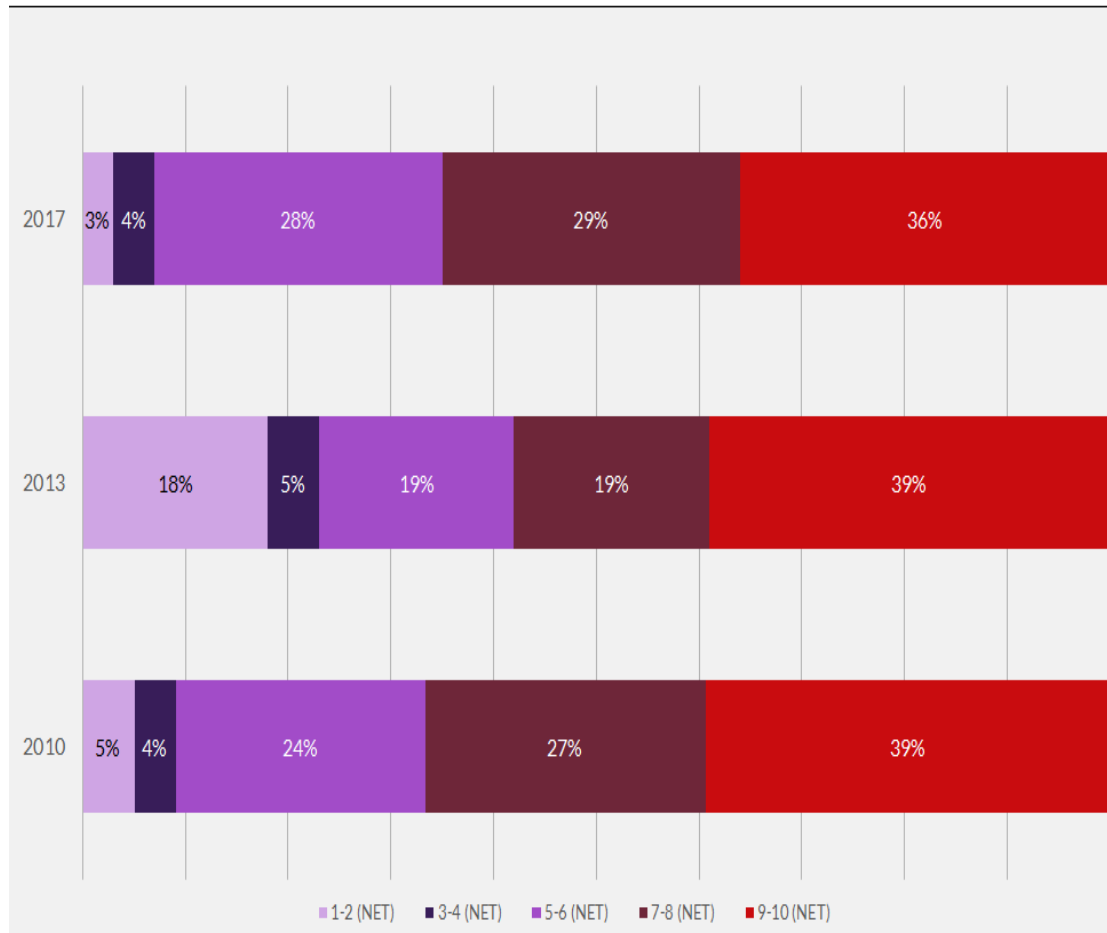


The Public – What “Fully Engaged” Means

Figure 6 Please give me a number between 1 and 10 to show where your view fits on this scale.



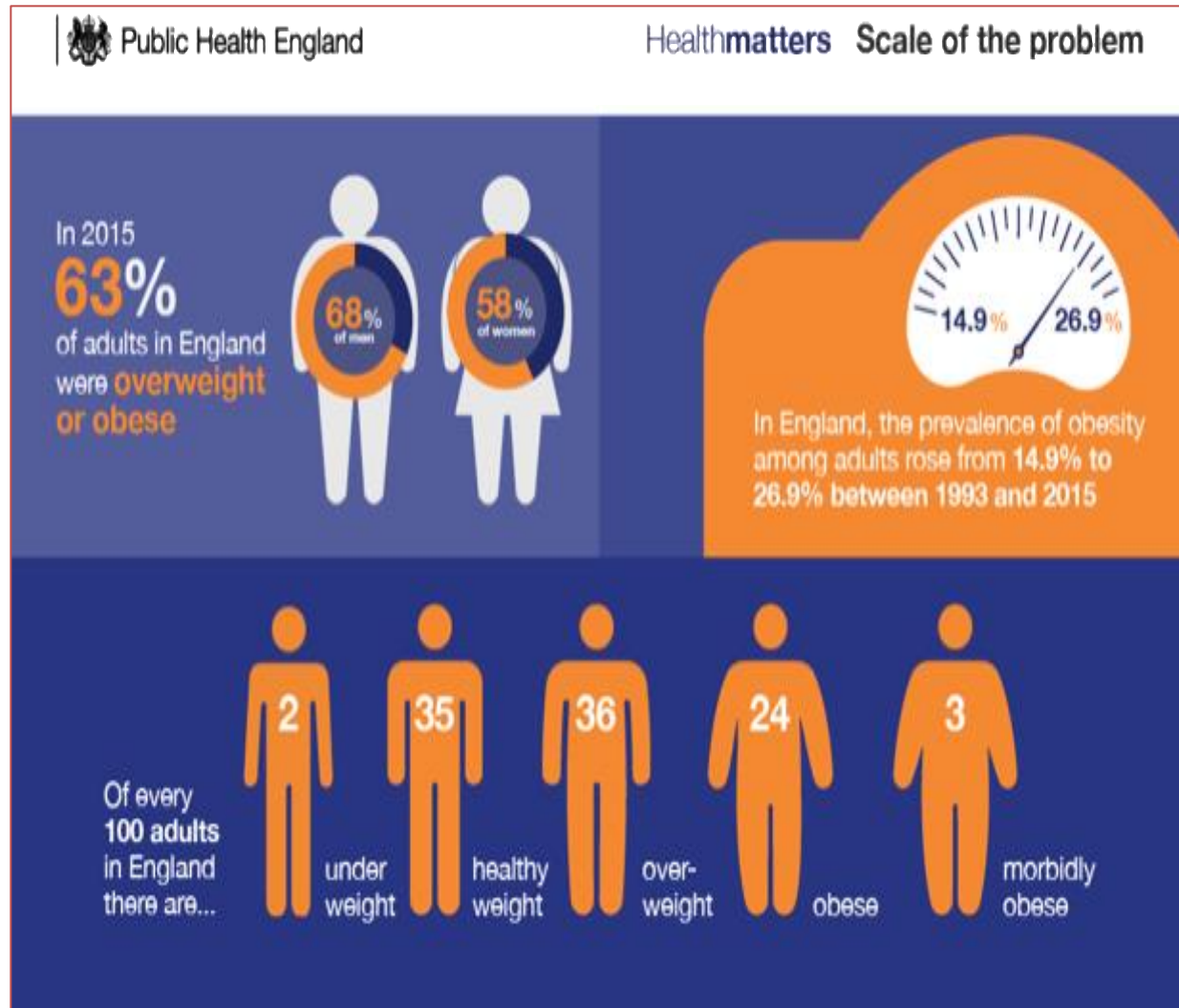
Just 7% put this responsibility on the NHS (scores 4 or lower).



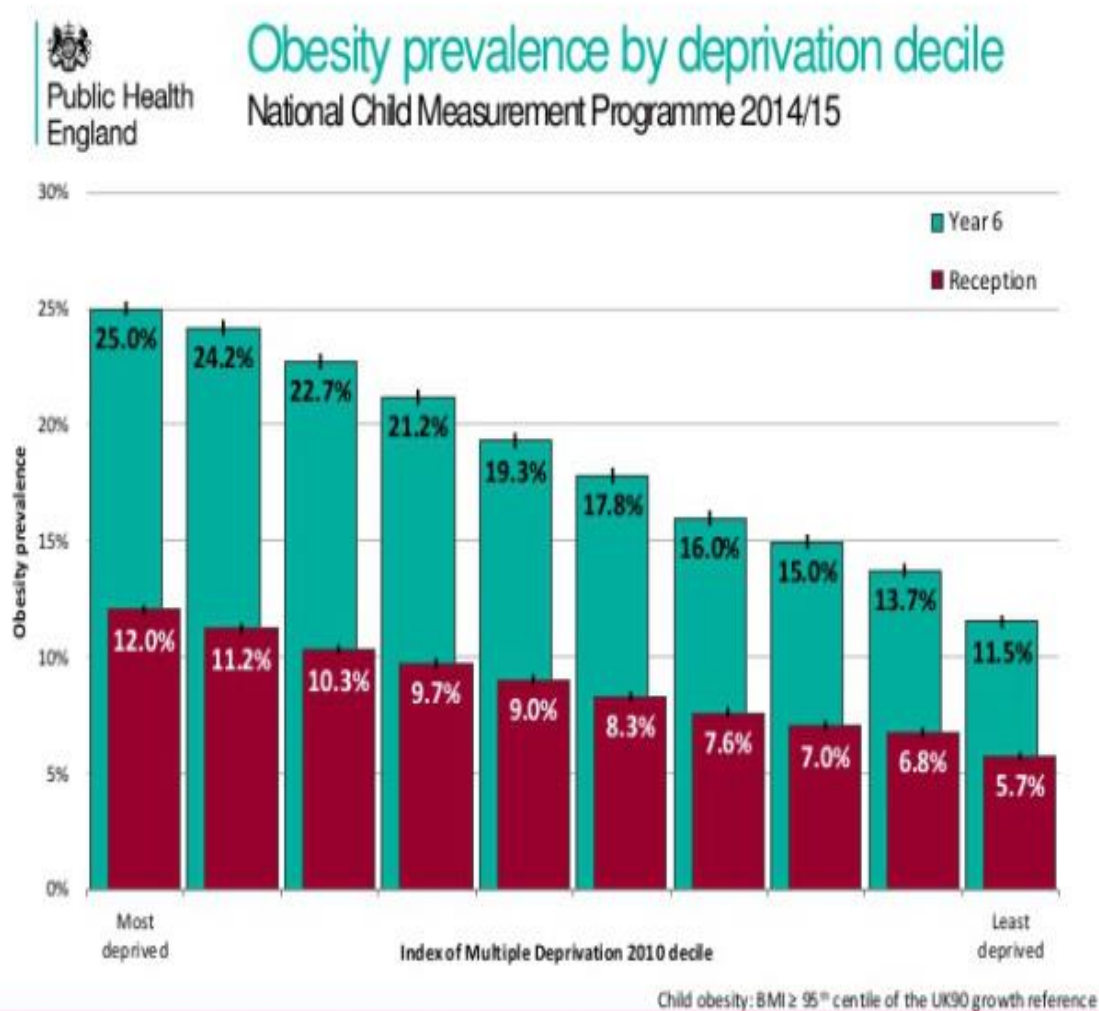
65% of the public agree that keeping healthy is primarily the responsibility of the individual (scores 7-10).

Base: approx 1,000 English adults, aged 15+, interviewed face to face in August 2017
Source: The King's Fund/Ipsos MORI

The Public – ‘Fully Engaged’?

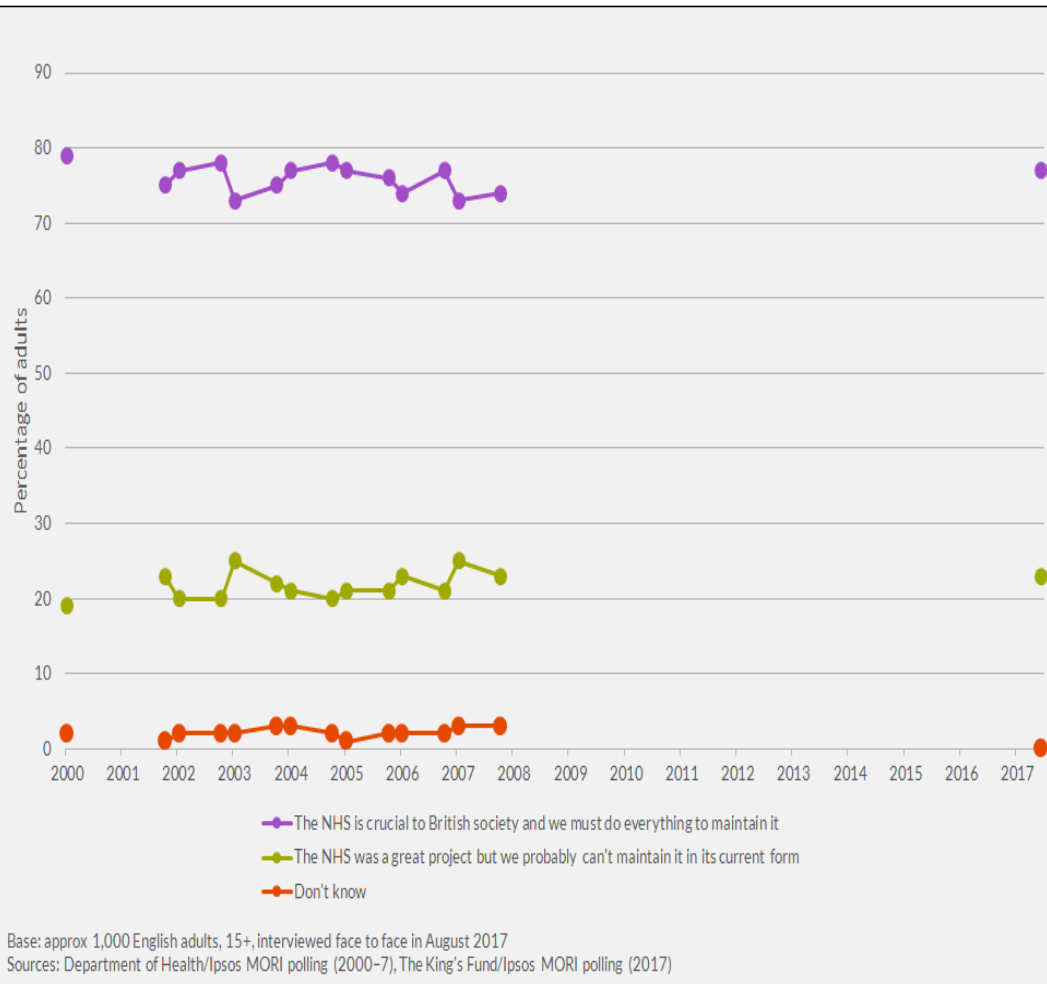


The Public – Stark inequalities



The Public – Perception of the NHS

Figure 1 Which of the following statements best reflects your thinking about the NHS?

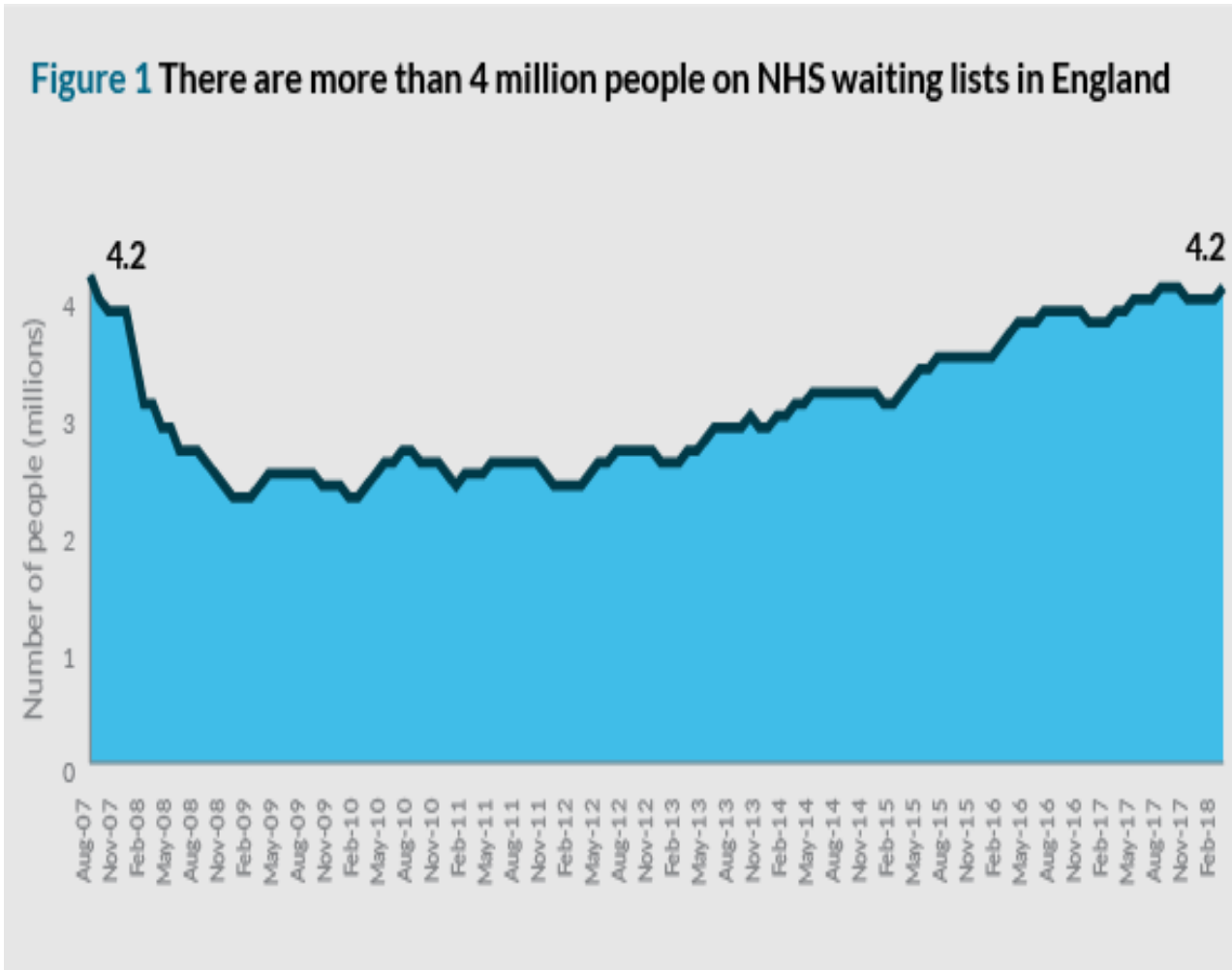


The NHS ...



The NHS

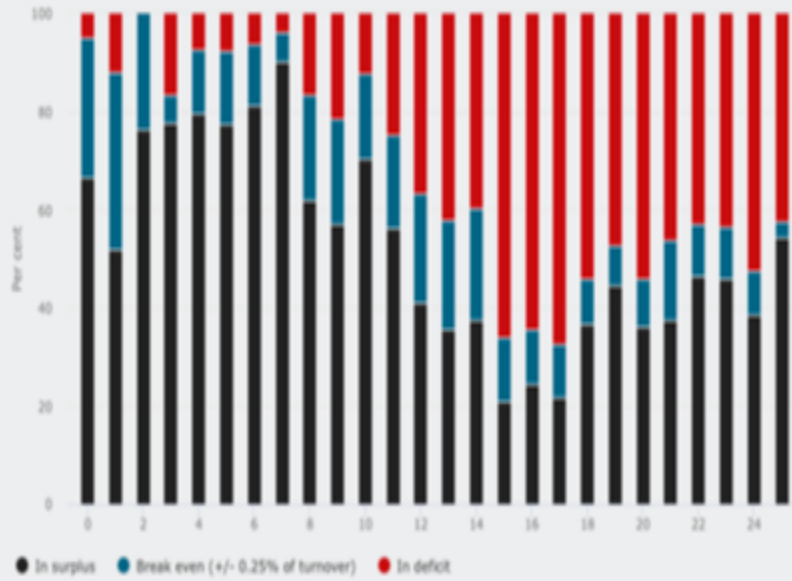
- Ageing population
- Multi-morbidity
- Advances in treatments and technology
- Changes in expectations
- Major reforms
- More ...



The NHS ...

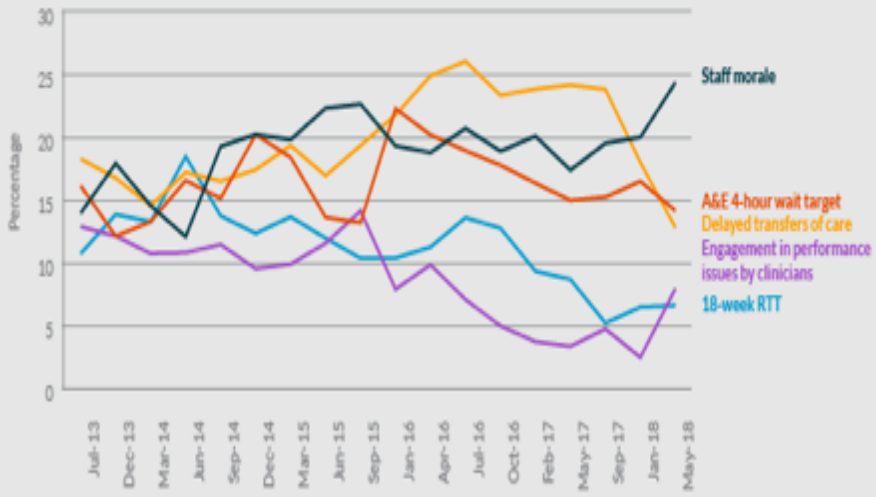
Figure 6: What is your organisation's forecast end-of-year financial situation?

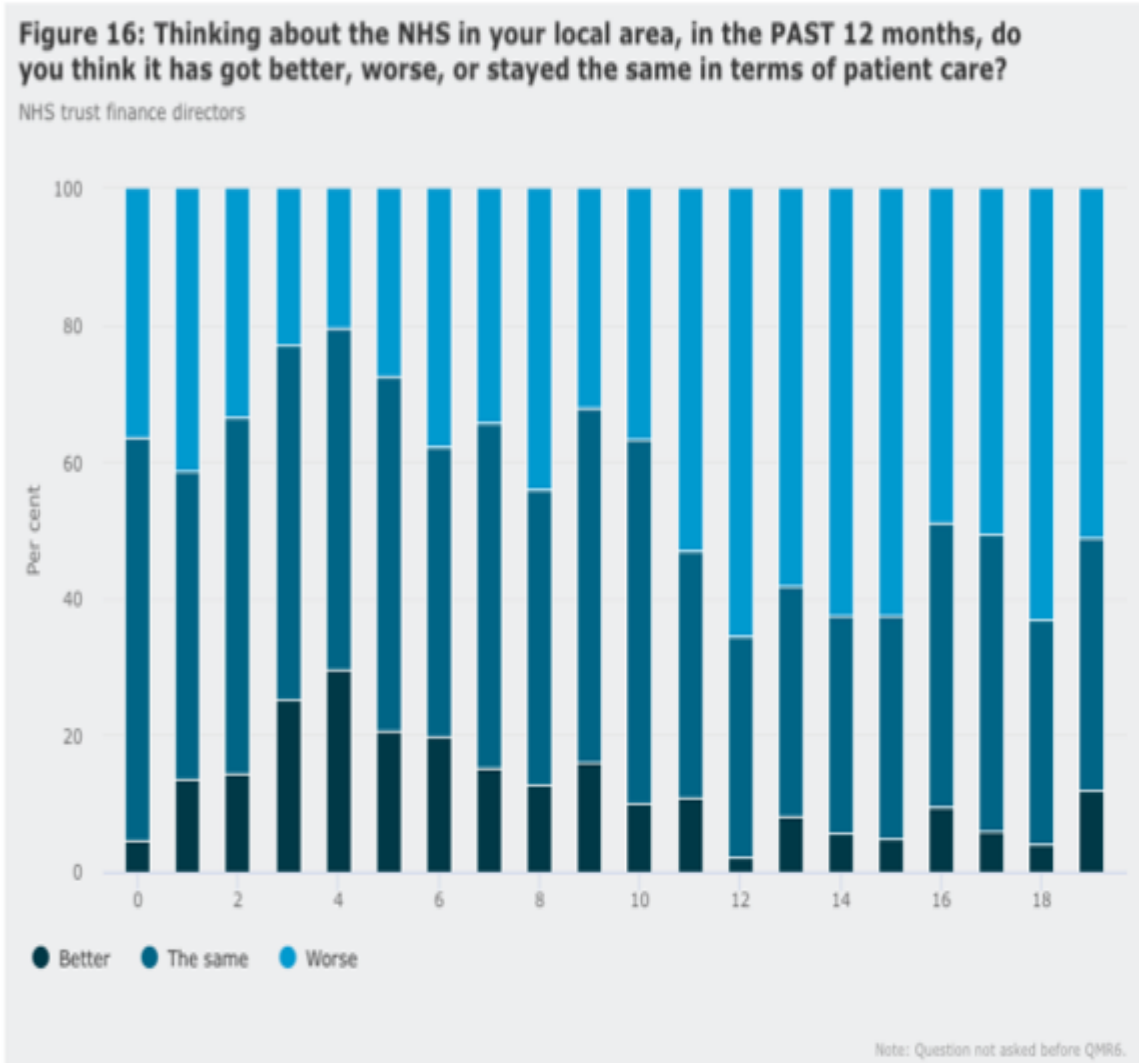
NHS trust finance directors



Note: Q19, 1-4 based on a panel of 50 finance directors.

Figure 4 Staff morale is the top concern of NHS trust finance directors





The Future – To Look Again at ...

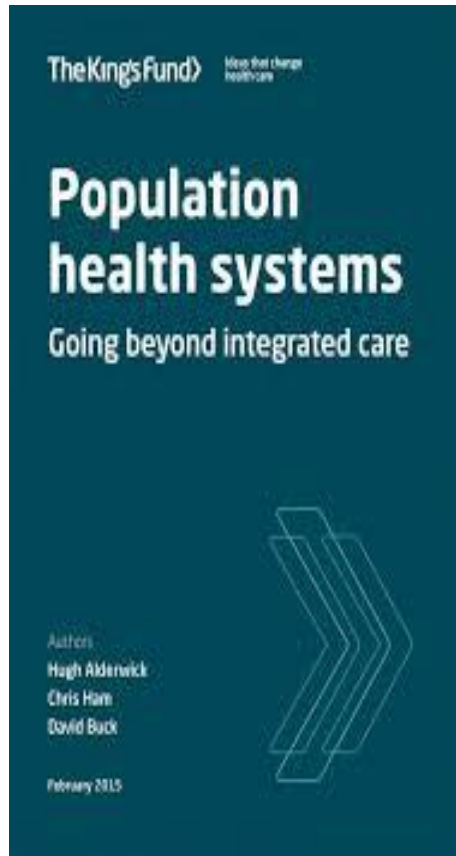


between the public and the NHS
what people can expect and what their obligations are in return

Key features ...



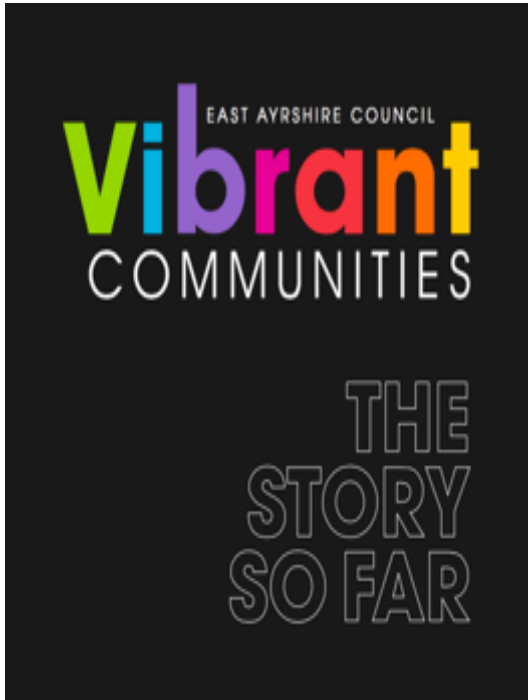
Focus on Place



Citizen Engagement and Leadership

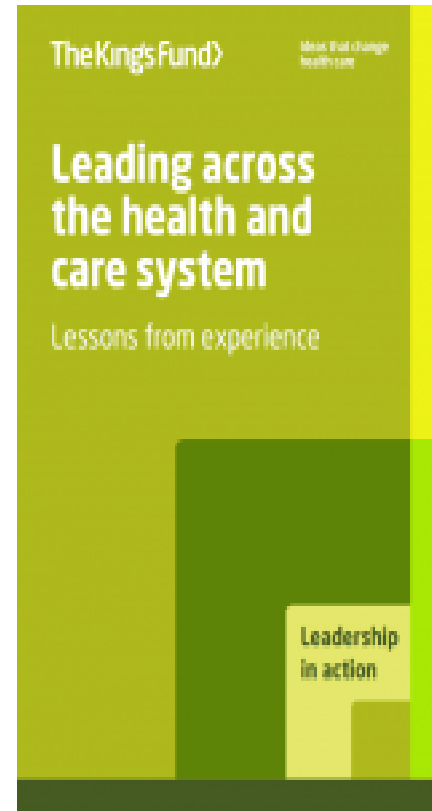


Co-production, Empowerment, Co-Creation



Collaborative Leadership

- Whole public sector endeavour
- Local government is key
- Local people are key
- NHS & wider sector working as equals



“Not just people sitting in a room together, but sharing a bottle of milk together “



A Learning Approach

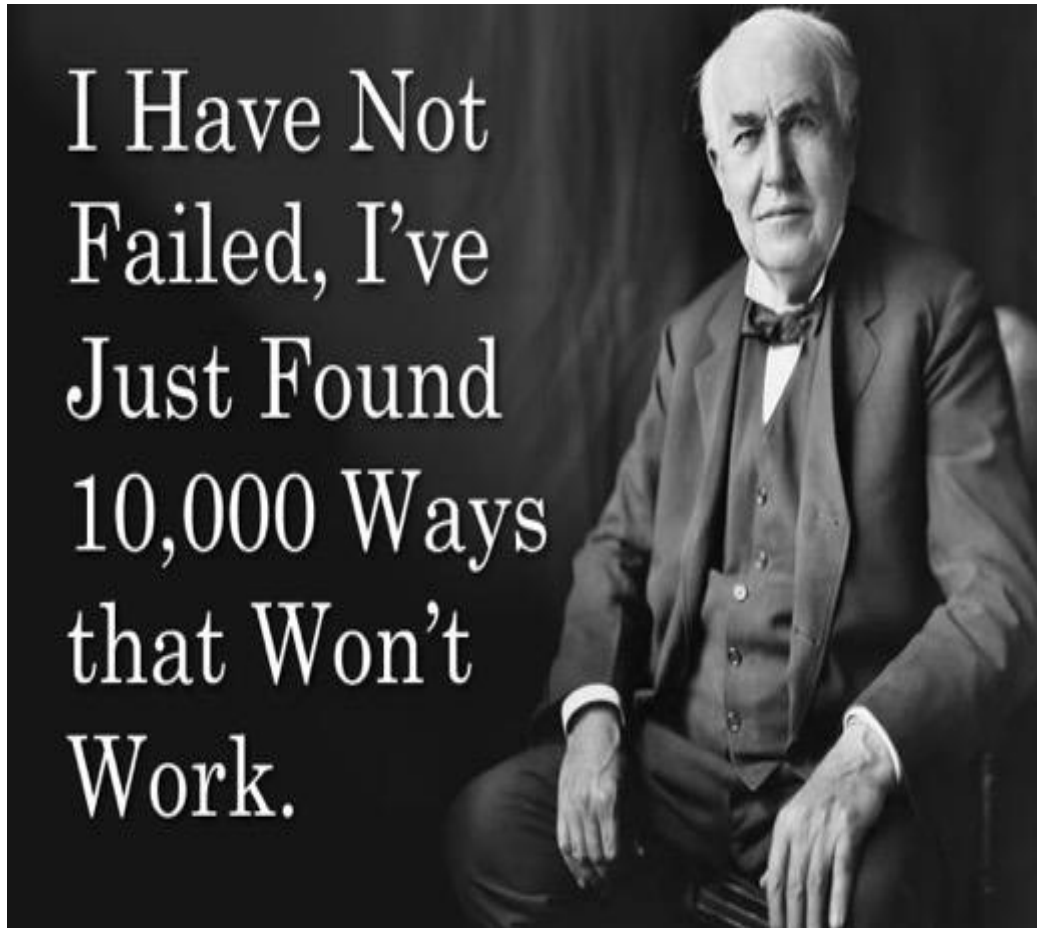
- Deal training
- Ethnography
- Deal Conversations
- Meeting local officers / members
- Learning

Continually
Learning



Iterative Approach

I Have Not Failed, I've Just Found 10,000 Ways that Won't Work.



Already making a difference ...



Thank you

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