Wigan Council is committed to ensuring that all its services are accessible to people with disabilities. The Council’s website is now ‘Browsealoud’ friendly, which is a computer program that reads out words on a website.

This document provides a summarised user friendly version of the Council’s full Statement of Accounts.

Wigan - A Four Star Council performing well.
Wigan is the largest of ten boroughs in Greater Manchester. The borough is at the heart of the North West region, mid-way between Manchester and Liverpool. It is a key stop on the West Coast main line railway and at the hub of four major motorways.

It is a green place as over three quarters of the Borough is open country.

The borough has three country parks, more sites of Special Scientific Interest than anywhere else in the region and a wealth of wildlife and rare plants.

301,000 people live in 132,000 households. There’s a great range of affordable private housing and massive investment to improve all 25,000 council houses.

Wigan is twinned with the French City of Angers, in the Loire Valley. The two towns exchange ‘ambassadors’ every year.
The following statement by the Director of Finance & I.T describes some of the key points from the Council’s stewardship of public funds.

**Revenue Expenditure**
The Council budgeted to make a deficit of £1.200 million in 2006/07, but actually achieved a saving (surplus) of £0.161 million. This was a result of a mixture of improved income collection rates, additional grants and savings in employee and running expenses, which demonstrates commitment to the efficiency agenda, continuous improvement and value for money.

**Capital Expenditure**
The Council spent over £98m on capital projects, demonstrating the Council’s continued commitment to its residents by continually investing in its assets. A number of capital projects spent less than originally planned in 2006/07 and spending on these projects has been re-phased into 2007/08 and future years.

**Other Matters**
The Council continues to hold an ‘excellent’ rating under the Comprehensive Performance Assessment (CPA) criteria. Under the Use of Resources element, the Council has successfully once again achieved the top score of 4 overall, doing particularly well on financial management and internal control.

The Council is committed to sound financial management. This has been demonstrated by the operational efficiencies achieved in 2006/07 by effective budget management by departments during the year.

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**How has Wigan performed in 2006/07?**

We secured £1.8m of extra government funding to provide services to people in times of change.

We were the first local authority in the North West to get a vehicle confiscated and the owner banned from driving through a prosecution for fly tipping.

We collected and recycled 10,000 tonnes of green waste from residents and boosted our recycling rate to around 20%.

Work done by our Youth Offending Team was declared ‘outstanding’ by HM Inspectorate of Probation.

We provided help and advice to around 400 households to prevent them from becoming homeless.
Wigan Council - Our Priority Themes

Our Vision

‘Building the future together - A place where people matter and you can afford to live the life you want’

This is the council’s vision and describes where we want to be in the future. We have also set ourselves four priority themes which apply across the whole of our vision and the services that we deliver.

Priority 1 - Focusing on borough-wide priorities

- Deliver responsive services that meet our residents needs
- Improve and develop our approach to commissioning with our partners in order that we can provide or commission differentiated services based on the needs of priority neighbourhoods or communities of interest
- Working with our partners to ensure social, economic and environmental sustainability
- Understanding the new strengthened role of Local Area Agreements and proposals for a new performance management framework

Priority 2 - Renewing our focus on customers and equality & diversity

- Understanding rising customer expectations and making progress on the customer relationship management strategy to ensure the Joint Service Centre is delivered successfully providing locally delivered services that meet need
- Ensure we have a greater impact in valuing diversity and achieving community cohesion
- Working to extend customer choice and personalising services to meet people’s need

Performance Indicators in 2006/07

<table>
<thead>
<tr>
<th>Key Performance Indicator</th>
<th>2005/06</th>
<th>2006/07</th>
</tr>
</thead>
<tbody>
<tr>
<td>Payroll processed on time</td>
<td>Actual</td>
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Financial Management

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<td>0</td>
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**Capital Spending**

**What is it?**

Capital Spending (expenditure) represents money spent by the Council to purchase, upgrade or improve assets such as buildings and roads. The distinction from revenue expenditure is that the Council and its residents essentially receive the benefit from capital expenditure over a longer period of time.

**How much did we spend?**

The Council spent over £98 million on its capital programme in 2006/07. The programme underpins the Council's overall vision and objectives, providing for investment in long-term assets which are used to deliver the Council's services.

<table>
<thead>
<tr>
<th>Housing renovations</th>
<th>£31.3m</th>
</tr>
</thead>
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<tr>
<td>Investment in schools</td>
<td>£18.0m</td>
</tr>
<tr>
<td>Highways</td>
<td>£7.5m</td>
</tr>
<tr>
<td>Aids &amp; adaptations for disabled people</td>
<td>£2.0m</td>
</tr>
<tr>
<td>Repairs &amp; maintenance to council buildings</td>
<td>£2.3m</td>
</tr>
<tr>
<td>Other including regeneration</td>
<td>£37.2m</td>
</tr>
<tr>
<td><strong>Total Spend in 2006/07</strong></td>
<td><strong>£98.3m</strong></td>
</tr>
</tbody>
</table>

**Where did the money come from?**

- £30.5m of the money spent on capital came from Grants. Other major sources include £24.4m from Borrowing, £16.8m from Revenue Funding, £13.2m from HRA Reserves & £12.0m from Capital Receipts.
- Gov't Grants & Contributions - 31.0%
- Borrowing - 24.8%
- Revenue Funding - 17.1%
- HRA Reserves - 13.4%
- Capital Receipts - 12.2%
- Operating Leases - 1.5%

**Wigan Council - Our Priority Themes**

**Priority 3 - Joining up services better to meet customer needs**

- Deliver the improvements outlined in the Environmental Services review to stimulate the economy, address transport issues and environmental issues including waste management
- Ensure effective support services are delivered that enable us to provide or commission customer focused services
- Encouraging greater community and voluntary sector participation to help us to deliver improvements in local areas to meet need
- Develop closer working relationships with the Primary Care Trust at all levels to enable us to jointly commission services based in local communities, bringing care closer to home, and giving people a wider choice of services
- Review how we collect and manage information and knowledge so that it meets our strategic and regulatory requirements

**Priority 4 - Pursuing value for money in delivering services**

- Continue to challenge traditional models of service delivery so that we can secure value for money in the service we provide or commission
- Be ready to respond to the Government’s Comprehensive Spending Review 2007, covering 2008-2011 which will really test out our approach to efficiency
### The Cost of the Council's Services

The cost of running our services between 1 April 2006 and 31 March 2007 is shown in our Income and Expenditure Account.

The account also shows where the money came from to finance those costs, along with any surplus at year end.

* The major items included within Effective Governance are those associated with the democratic process together with the cost of local tax administration.

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<td>£'m</td>
<td>£'m</td>
<td>£'m</td>
</tr>
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<td><strong>Effective Governance &amp; Central Services to the Public</strong> *</td>
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</tr>
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<td>272.5</td>
<td>246.0</td>
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<tr>
<td><strong>Highways, Roads &amp; Transport Services</strong></td>
<td>40.1</td>
<td>7.9</td>
</tr>
<tr>
<td><strong>Housing Services</strong></td>
<td>129.8</td>
<td>153.7</td>
</tr>
<tr>
<td><strong>Adult Services</strong></td>
<td>140.1</td>
<td>51.3</td>
</tr>
</tbody>
</table>

**Net Cost of Services** 698.7 507.0 191.7

**Other Operating Income & Expenditure** 18.3

**Amount to be raised from Government Grants and Local Taxation** 210.0

### The Housing Revenue Account

It is a legal requirement that all income & expenditure on Council houses is kept separate from the general fund revenue account. This information is contained in the Housing Revenue Account (HRA).

The Council owns 23,093 Council properties. 17,621 of these are houses, with the remaining 5,472 being flats. The total value of these assets is £810m.

The number of properties owned has been reduced over the last year by 303, mainly through sales to tenants.

In 2006/07 the percentage of rent lost from unlet houses was 1.45% compared to 1.31% in 2005/06.

<table>
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<th>2006/07</th>
<th>£'m</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Income:</strong></td>
<td></td>
</tr>
<tr>
<td>Rents</td>
<td>60.4</td>
</tr>
<tr>
<td>Service &amp; Facility Charges</td>
<td>3.2</td>
</tr>
<tr>
<td>HRA Subsidy Receivable</td>
<td>6.6</td>
</tr>
<tr>
<td>Other Income</td>
<td>7.3</td>
</tr>
</tbody>
</table>

**Expenditure:**

- Repair & Maintenance 15.6
- Supervision & Management 15.6
- Fixed Asset Depreciation 14.0
- Interest Payments 15.3
- Capital Expenditure funded by HRA 16.5
- Other Costs 0.5

**Total** 77.5

---

The Housing Revenue Account

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</tr>
</thead>
<tbody>
<tr>
<td>Rents:</td>
</tr>
<tr>
<td>Service &amp; Facility Charges:</td>
</tr>
<tr>
<td>HRA Subsidy Receivable:</td>
</tr>
<tr>
<td>Other Income:</td>
</tr>
</tbody>
</table>

**Expenditure:**

- Repair & Maintenance 15.6
- Supervision & Management 15.6
- Fixed Asset Depreciation 14.0
- Interest Payments 15.3
- Capital Expenditure funded by HRA 16.5
- Other Costs 0.5

**Total** 77.5
The Balance sheet shows what the Council owns, is owed, what it owes and the capital funding as at 31 March 2007.

Money owed by the Council after 1 year includes the estimated value of future pension payments to staff, which is matched elsewhere in the balance sheet and does not impact upon the level of Council Tax.

The net worth of the Council as at 31 March 2007 was around £691m.

Reserves are amounts set aside for a specific purpose in one year and carried forward to meet expenditure in future years.

The Council maintains a prudent level of reserves to meet legislative duties.

The money comes from different sources:
- **Council Tax** - money paid by residents as a local taxation.
- **National Non-Domestic Rates** - business rates set by and paid to the government & redistributed based on population.
- **Revenue Support Grant** - a government grant paid to councils from national taxation to provide funding to operate local services.

Wigan Council received funding in 2006/07 of just over £210 million. The largest share of this was made up from Council Tax Income.

The Balance sheet shows what the Council owns, is owed, what it owes and the capital funding as at 31 March 2007.

<table>
<thead>
<tr>
<th></th>
<th>£'m</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Land, Buildings, Equipment &amp; Other Assets owned by the Council</strong></td>
<td>1,339.0</td>
</tr>
<tr>
<td><strong>Intangible Current Assets</strong></td>
<td>2.5</td>
</tr>
<tr>
<td><strong>Stock</strong></td>
<td>1.1</td>
</tr>
<tr>
<td><strong>Money Owed to the Council</strong></td>
<td>72.2</td>
</tr>
<tr>
<td><strong>Cash at bank</strong></td>
<td>5.2</td>
</tr>
<tr>
<td><strong>Money Owed by the Council within the next year</strong></td>
<td>-172.1</td>
</tr>
<tr>
<td><strong>Money Owed by the Council after one year</strong></td>
<td>-556.5</td>
</tr>
<tr>
<td><strong>Funded by:</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Capital Reserve not available for distribution</strong></td>
<td>792.8</td>
</tr>
<tr>
<td><strong>Reserves</strong></td>
<td>49.1</td>
</tr>
<tr>
<td><strong>Pension Fund Deficit</strong></td>
<td>-150.5</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>691.4</strong></td>
</tr>
<tr>
<td><strong>Sources of Finance 2006/07</strong></td>
<td>£'m</td>
</tr>
<tr>
<td><strong>Council Tax Income</strong></td>
<td>101.1</td>
</tr>
<tr>
<td><strong>Non-Domestic Rate Income (NNDR)</strong></td>
<td>91.1</td>
</tr>
<tr>
<td><strong>Revenue Support Grant (RSG)</strong></td>
<td>17.6</td>
</tr>
<tr>
<td><strong>Collection Fund Surplus</strong></td>
<td>0.4</td>
</tr>
<tr>
<td><strong>Total income</strong></td>
<td><strong>210.2</strong></td>
</tr>
</tbody>
</table>

**How Much Was Left Over?**

Income exceeded expenditure in the year by around £0.2 million. This small surplus will be carried forward for future use.

<table>
<thead>
<tr>
<th></th>
<th>£'m</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cost of Services</strong></td>
<td>210.0</td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td>210.2</td>
</tr>
<tr>
<td><strong>Surplus for the year</strong></td>
<td><strong>0.2</strong></td>
</tr>
</tbody>
</table>

**Cash Flow 1 April 2006 to 31 March 2007**

Summarises the amount of cash held by the Council at the start and end of the year, together with the movements in cash during the year.

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cash at start of year</strong></td>
<td>£9.9 m</td>
</tr>
<tr>
<td><strong>Cash received</strong></td>
<td>£834.2m</td>
</tr>
<tr>
<td><strong>Cash paid out</strong></td>
<td>£838.9m</td>
</tr>
<tr>
<td><strong>Cash at end of year</strong></td>
<td><strong>£5.2m</strong></td>
</tr>
</tbody>
</table>
What did we spend the money on in 2006/07?

- Cultural, Environmental & Planning Services: £70 Million
- Children & Young People’s Services: £273 Million
- Housing Services: £130 Million
- Adult Services: £140 Million
- Effective Governance & Central Services: £46 Million
- Highways, Roads & Transport Services: £40 Million
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- Housing Services: £130 Million
- Adult Services: £140 Million
- Effective Governance & Central Services: £46 Million
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What we own and owe

The Balance sheet shows what the Council owns, is owed, what it owes and the capital funding as at 31 March 2007.

Money owed by the Council after 1 year includes the estimated value of future pension payments to staff, which is matched elsewhere in the balance sheet and does not impact upon the level of Council Tax.

The net worth of the Council as at 31 March 2007 was around £691m.

Reserves are amounts set aside for a specific purpose in one year and carried forward to meet expenditure in future years.

The Council maintains a prudent level of reserves to meet legislative duties.

```
As at 31st March 2007 £'m

- Land, Buildings, Equipment & Other Assets owned by the Council: 1,339.0
- Intangible Current Assets: 2.5
- Stock: 1.1
- Money Owed to the Council: 72.2
- Cash at bank: 5.2
- Money Owed by the Council within the next year: -172.1
- Money Owed by the Council after one year: -556.5

Total: 691.4

Funded by:
- Capital Reserve not available for distribution: 792.8
- Reserves: 49.1
- Pension Fund Deficit: -150.5

Total: 691.4
```

Where did the money come from?

The money comes from different sources:

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- Cash at start of year: £9.9 m
- Cash received: £834.2m
- Cash paid out: £838.9m
- Cash at end of year: £5.2m

**Cost of Services**

Summarises the amount of cash held by the Council at the start and end of the year, together with the movements in cash during the year.

**Total Income**

Income exceeded expenditure in the year by around £0.2 million.

This small surplus will be carried forward for future use.

**Surplus for the year**

£'m
What did we spend?

The Cost of the Council’s Services

The cost of running our services between 1 April 2006 and 31 March 2007 is shown in our Income and Expenditure Account. The account also shows where the money came from to finance those costs, along with any surplus at year end.

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<td>Effective Governance &amp; Central Services to the Public *</td>
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<td>88.8</td>
</tr>
<tr>
<td>Net Cost of Services</td>
<td>698.7</td>
<td>507.0</td>
<td>191.7</td>
</tr>
<tr>
<td>Other Operating Income &amp; Expenditure</td>
<td>18.3</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Amount to be raised from Government Grants and Local Taxation</td>
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Housing Services

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| Highways                                | £7.5m  |
| Aids & adaptations for disabled people  | £2.0m  |
| Repairs & maintenance to council buildings | £2.3m |
| Other including regeneration            | £37.2m |
| **Total Spend in 2006/07**              | **£98.3m** |

Where did the money come from?

- Gov’t Grants & Contributions - 31.0%
- Borrowing - 24.8%
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- HRA Reserves - 13.4%
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The following statement by the Director of Finance & I.T describes some of the key points from the Council's stewardship of public funds.

**Revenue Expenditure**

The Council budgeted to make a deficit of £1.200 million in 2006/07, but actually achieved a saving (surplus) of £0.161 million. This was a result of a mixture of improved income collection rates, additional grants and savings in employee and running expenses, which demonstrates commitment to the efficiency agenda, continuous improvement and value for money.

**Capital Expenditure**

The Council spent over £98m on capital projects, demonstrating the Council's continued commitment to its residents by continually investing in its assets. A number of capital projects spent less than originally planned in 2006/07 and spending on these projects has been re-phased into 2007/08 and future years.

**Other Matters**

The Council continues to hold an 'excellent' rating under the Comprehensive Performance Assessment (CPA) criteria. Under the Use of Resources element, the Council has successfully once again achieved the top score of 4 overall, doing particularly well on financial management and internal control.

The Council is committed to sound financial management. This has been demonstrated by the operational efficiencies achieved in 2006/07 by effective budget management by departments during the year.
About our Borough

Wigan is the largest of ten boroughs in Greater Manchester.

The borough is at the heart of the North West region, mid-way between Manchester and Liverpool. It is a key stop on the West Coast main line railway and at the hub of four major motorways.

It is a green place as over three quarters of the Borough is open country.

The borough has three country parks, more sites of Special Scientific Interest than anywhere else in the region and a wealth of wildlife and rare plants.

301,000 people live in 132,000 households. There’s a great range of affordable private housing and massive investment to improve all 25,000 council houses.

Wigan is twinned with the French City of Angers, in the Loire Valley. The two towns exchange ‘ambassadors’ every year.

Finance Director’s Statement

The full Statement of Accounts is prepared in accordance with the requirements of the Accounting Codes of Practice published by the Chartered Institute of Public Finance and Accountancy (CIPFA), and are subject to inspection by the Audit Commission.

For the purpose of this document, some modifications have been made in an attempt to provide more meaningful and useful information to non-technical users.

At Wigan Council, we value the input and views of our stakeholders and would welcome any comments you may have regarding this summary.

Was the information contained useful? Was there anything you did not understand? Was there anything else that should have been included?

Please do not hesitate to get in touch with me or my team at the contact point below regarding your views or any other information you require.

A full version of the Statement of Accounts is available on the internet at wigan.gov.uk/Council/Performance-and-Spending/Statement-of-Accounts

Paper copies are also available upon request.

Wigan Council, Finance and I.T Department, Accountancy Section, Civic Centre, Millgate, Wigan, WN1 1DD.
Tel. 01942 827260.

David Smith
Director of Finance and I.T
Wigan Council is committed to ensuring that all its services are accessible to people with disabilities. The Council's website is now 'Browsealoud' friendly, which is a computer program that reads out words on a website.

This document is also available in large print, Braille or audio tape. Contact the Accountancy Section on 01942 827321.

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Wigan Council is committed to keeping its public informed about its financial position and activities.

This document provides a summarised user friendly version of the Council’s full Statement of Accounts.

Wigan - A Four Star Council performing well.